



DATE ADOPTED: 26 MARCH 2019

VERSION: 1.0

POLICY OBJECTIVES

The objective of this policy is to demonstrate Council's commitment to ensuring that the mayor and councillors have access to induction and ongoing professional development which will assist them to develop and maintain the skills and knowledge required to effectively perform their civic roles and responsibilities under the *Local Government Act 1993* ('the Act').

POLICY SCOPE

This policy applies to all councillors of Council, including the mayor.

POLICY STATEMENT

1. Statement of commitment

Council is committed to developing an induction and ongoing professional development program for the mayor and councillors to ensure they can fulfil their statutory roles and responsibilities. As part of this program, the mayor and each councillor will have a professional development plan that identifies gaps in their capabilities (i.e. their knowledge, skills and attributes) and identify professional development activities to build these capabilities.

2. Induction program

Holding an induction program each council term is a mandatory requirement under the Regulation. The mayor and all councillors (including those re-elected to office) must attend all induction sessions.

The Office of Local Government (OLG) provides support to councils and councillors by conducting *Hit the Ground Running* workshops for new and returning councillors following local government elections. It is expected that all councillors and the mayor will attend this one-day workshop.

In addition to the Office of Local Government workshop, Council will develop an induction program for new and returning councillors (as well as a supplementary program for the mayor) to ensure they are provided all the information they need to effectively fulfil their roles in the first few months of Council's term and feel confident in their ability to do so.

There will be two core components of the induction program:

- A knowledge-based component that ensures the mayor and councillors have the information they need to undertake their roles (this includes a supplementary component for the mayor), and
- A team-building component designed to bring councillors together to form a collaborative, positive and united governing body.

Knowledge component

The induction program will cover the following:

- An orientation to council facilities and the local government area
- An overview of the key issues and tasks for the new council, including council's community strategic plan, delivery program, operational plan, resourcing strategy and community engagement plan
- The legislation, rules, principles and political context under which councils operate
- The roles and responsibilities of councillors and the mayor
- Council's organisational structure, workforce management strategy and the roles and responsibilities of the general manager and council staff
- What Council does and how it operates, including an overview of integrated planning and reporting, land-use planning, natural resource management and asset management by Council
- Key Council policies and procedures councillors must comply with, including the code of conduct
- The role of Council meetings and how to participate effectively in them
- The support available to the mayor and councillors and where they can go to get more information or assistance
- Information on the process for taking the oath of office.

In the case of the mayor, the program will also cover:

- How to be an effective leader of the governing body and the council
- The role of the Chair and how to chair council meetings
- The mayor's role in integrated planning and reporting
- The mayor's role and responsibilities under the code of conduct
- The mayor's role and responsibilities in relation to the general manager's employment
- The mayor's role at regional and other representative bodies
- The mayor's civic and ceremonial role.

Team building component

The induction program will include team building activities which will aim to ensure mayors and councillors:

- Identify how they would like to work together as a team and identify a common vision for the governing body
- Build relationships with each other based on trust and mutual respect that facilitate collaboration
- Contribute to a positive and ethical culture within the governing body
- Work towards consensus as members of the governing body for the benefit of the community
- Develop respectful negotiation skills and manage alternative views within the governing body without damaging relationships
- Understand what supports or undermines the effective functioning of the governing body
- Respect the diversity of skills and experiences on the governing body,
- Communicate and uphold the decision of Council in a respectful way, even if their own position was not adopted.

Activities should also help the mayor, as the leader of the governing body, to:

- Act as a stabilising influence and show leadership,
- Promote a culture of integrity and accountability within Council and when representing Council in the community and elsewhere.

Council will evaluate the induction program at the end of each council term to determine whether it has achieved these outcomes, and to identify and address areas for improvement.



3. Ongoing professional development program

An individual ongoing professional development plan will be developed for the mayor and each councillor to address any gaps in the capabilities (i.e. the knowledge, skills and attributes) needed to effectively fulfil their role.

Each professional development plan will span Council's term, and identify professional development activities that the mayor or councillor will participate in. Professional development activities will be prioritised according to need and approved by the general manager where council funds are required and in accordance with Council's Councillor Expenses and Facilities Policy. The mayor and councillors are expected to complete all the activities included in their professional development plan.

Professional development activities will, wherever possible, follow the 70/20/10 principle. The 70/20/10 principle requires that:

- 70% of learning activities are provided via learning and developing from experience – for example, on the job training, self-directed learning, developmental roles, problem solving, exposure and practice,
- 20% of learning activities are provided via learning and training through others – for example, personal or professional networks, coaching, mentoring, feedback, memberships and professional associations,
- 10% of learning activities are provided via learning and developing through structured programs – for example, training courses, external or in-house workshops, seminars, webinars and other e-learning and briefing sessions conducted by the council, external training providers or industry bodies.

The timing of professional development activities for the mayor and councillors will be designed in such a way so as to not overload councillors with learning activities in the early part of council's term. The timing will reflect what knowledge and skills councillors and the mayor need at various points in council's term to undertake their roles.

4. Responsibilities

The mayor and each councillor are responsible for making themselves available to attend any development activities identified in the professional development plan. The mayor and all councillors must make all reasonable endeavours to attend and participate in the induction sessions and professional development activities arranged for them during the term of the council. The mayor and councillors will be provided with as much notice as possible for upcoming induction and professional development activities.

The Office of the General Manager, supported by Council's governance and human resources staff, is responsible for planning, scheduling and facilitating induction and professional development activities for the mayor and councillors in consultation with the general manager.

The general manager has overall responsibility for Council's induction and professional development plan.

5. Budget

An annual budget allocation will be provided to support the induction and professional activities undertaken by the mayor and councillors. Expenditure will be monitored and reported quarterly.

6. Approval of training and/or expenses

Professional development activities that require council funds are to be approved by the general manager in accordance with Council's Councillor Expenses and Facilities Policy.

7. Evaluation

Council will evaluate the professional development program at the end of each council term to assess whether it was effective in assisting the mayor and councillors to develop the capabilities required to fulfil their civic roles.



8. Reporting

The general manager will publicly report each year in Council's annual report:

- The name of the mayor and each individual councillor that completed council's induction program (where an induction program has been delivered during the relevant year)
- The name of the mayor and each councillor that had a professional development plan
- Without naming individual councillors, the percentage of professional development activities offered to the mayor and councillors during the relevant year that were completed, and
- The total cost of induction and professional development activities provided to the mayor and councillors during the relevant year.

Non-participation will be managed by the general manager and the governing body.



POLICY ADMINISTRATION

BUSINESS GROUP:	Strategy, Performance & Business Systems
RESPONSIBLE OFFICER:	Group Manager Strategy, Performance & Business Systems
COUNCIL REFERENCE:	Ordinary Council Meeting 26 March 2019 – Item 11.2
POLICY REVIEW DATE:	Three (3) years from date of adoption
FILE NUMBER:	35/47 & 35/1
RELEVANT LEGISLATION	<ul style="list-style-type: none">• <i>Local Government Act 1993 (NSW)</i>• <i>Local Government (General) Regulation 2005 (NSW)</i>
RELATED POLICIES / PROCEDURES / PROTOCOLS	<ul style="list-style-type: none">• Code of Conduct• Code of Meeting Practice• Councillor Expenses and Facilities Policy

POLICY HISTORY

VERSION	DATE APPROVED	DESCRIPTION OF CHANGES
1	26/03/2019	New policy introduced in accordance with Councillor Induction and Professional Development Guidelines

